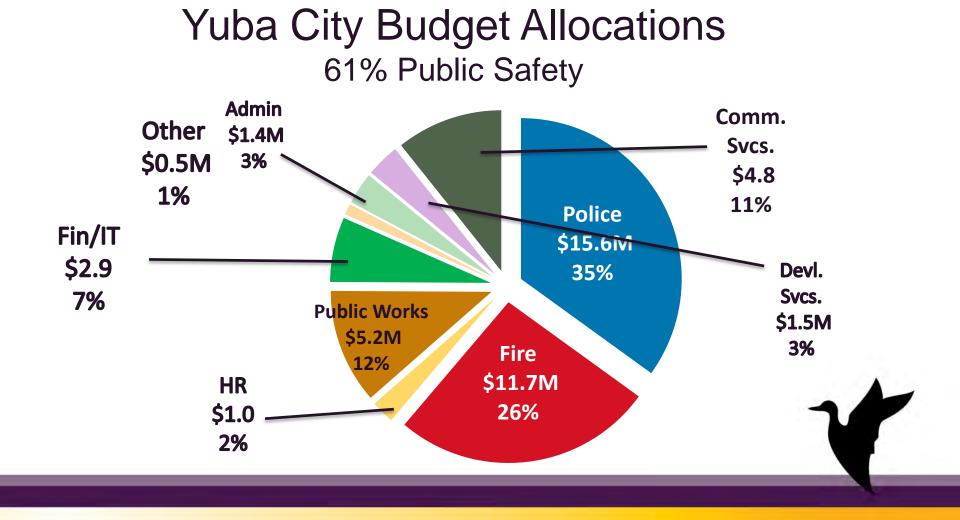


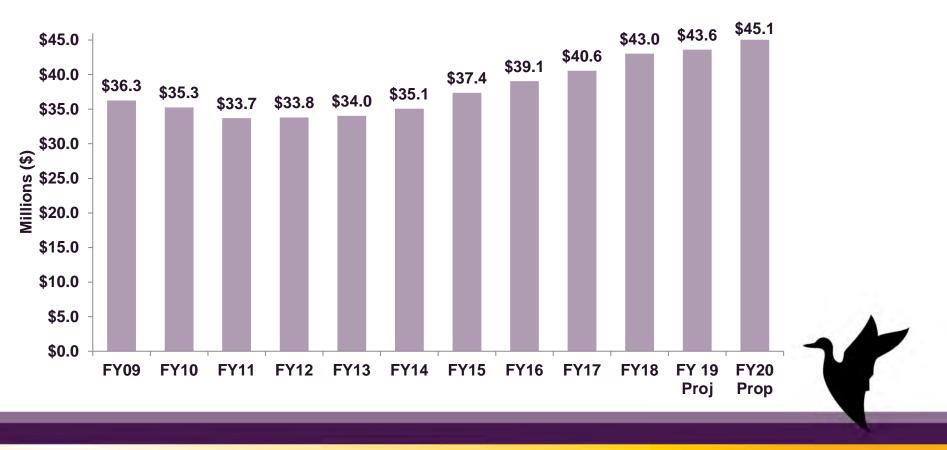
#### FY 2019/20 Budget Workshop—May 28, 2019

# **General Fund**

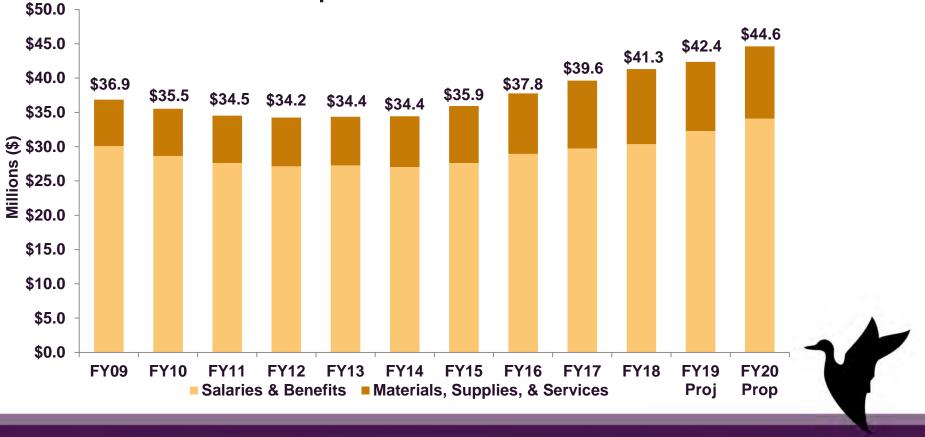




#### **Revenues General Fund**



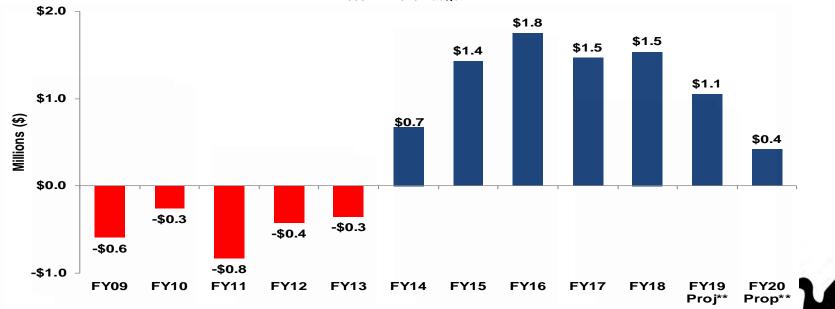
#### **Expenses General Fund**



| General Fund Summary Changes from<br>FY 18-19 Adopted Budget to FY 19-20 Proposed |                     |  |  |
|---|---------------------|--|--|
| Operating Surplus Carried Over from FY 18-  | 19 \$ 301,356       |  |  |
| Revenue Increases   | 2,653,100           |  |  |
| Salary & Benefit Increases  | (2,381,251)         |  |  |
| Materials, Supplies & Services Increases  | (198,905)           |  |  |
| Capital Acquisitions Decrease   | 45,900              |  |  |
| Proposed Operating Budget Surplus FY 19-2   | a <u>\$ 420,200</u> |  |  |
|   |                     |  |  |

#### Net Operating Surplus or Deficit General Fund Revenues Less Expenses

Net Operating Revenues (Excluding One-Time Reserve Fund Infusions) FY2009 - FY2020 Budget



\*\* The FY14 thru FY18 surpluses are due to vacant positions saving approximately \$1.2, \$1.6, \$1.9, \$1.7, and \$2.7 million respectively. This represents one-time savings that has been programmed for one-time uses such as capital projects and paying down pension liabilities.

# Unmet Financing Needs—Previously Identified

CalPERS Unfunded Liability

Deferred Infrastructure Maintenance & Replacement

Beat 6 Start-Up Costs for Police Services

Construction of Park Facilities in Tierra Buena Area

Economic Development Initiatives



# Unmet Financing Needs – Progress Made

- CalPERS Unfunded Liability
  - Pension Trust Fund Established
  - \$2 million set-aside in FY17; \$330,100 added FY17, \$611,900 added FY18, \$500,000 used in FY19 and \$500,000 proposed to be used in FY20
  - UAL Decreased from \$73.3 million to \$70.3 million (\$3.0 million)
- Deferred Infrastructure Maintenance & Replacement funded:
  - \$60,000 in CIP for playground replacement
  - \$260,000 in CIP for Blackburn Talley Field Lighting Replacement Project
  - \$1,538,000 in CIP for Harter Parkway Park and Bike Path
  - \$112,000 in CIP for improvements to buildings and grounds
  - \$1,115,300 in CIP for Fire Station 2 Remodel
  - \$150,000 in CIP for Sam Brannan restroom replacement
  - \$140,000 in CIP for Police Department work station modifications



# Unmet Financing Needs – Progress Made

- Beat 6 Start-Up Costs for Police Services—Annexation process not completed; population insufficient to trigger transfer of revenues from Sutter County
- Construction of Park Facilities in Tierra Buena Area
  - CIP Budget includes a total of \$1,538,000 in funding for construction of Harter Parkway Park & Bike Path using grant funds and development impact fees
- Economic Development Initiatives
  - Provided funding for Tourism Business Improvement District Formation
  - Proposed Operating budget includes 1% (of the 10%)TOT on-going support of Yuba-Sutter Lodging Association

# Unmet Financing Needs – Additional Item

Vehicle Replacement-Additional Funding Currently funding at \$800,000 per year for general fund Recommended amount should be \$1,125,000



### Largest Revenue Changes

| Property Taxes                    | \$<br>664,600   |
|-----------------------------------|-----------------|
| SAFER Grant                       | 363,100         |
| Hotel/Motel Surcharge             | 171,300         |
| Sales Tax                         | 160,900         |
| Business Licenses                 | 97,500          |
| Building Permits                  | 52,000          |
| CSA G Property Taxes              | 45,100          |
| Real Property Transfer Tax        | 39,900          |
| Other                             | (27,000)        |
| Cost Allocations (next slide)     | 1,085,700       |
| NET INCREASES IN REVENUE FY 19-20 | \$<br>2,653,100 |

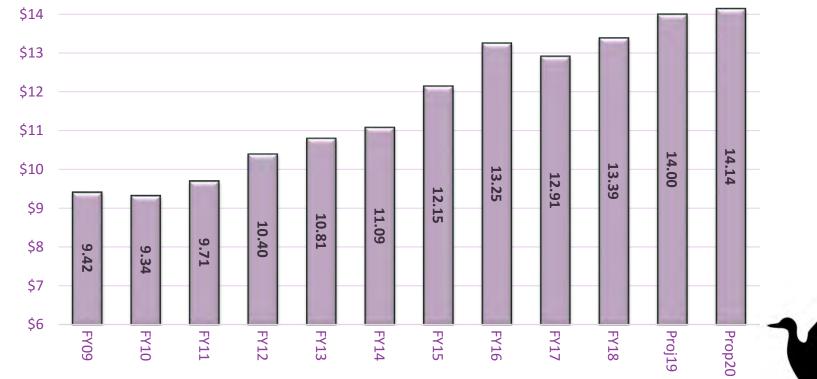


#### **Changes In Cost Allocation Reimbursements**

| Streets & Roads/TDA Funds                   | \$   | 192,200  |
|---|------|----------|
| Wastewater                                  |      | 142,800  |
| Water                                       |      | 130,200  |
| Public Works Cost Allocation to CIP Project |      | (84,300) |
| Landscape & Lighting Districts              |      | 68,800   |
| Traffic Safety Fund                         |      | 50,000   |
| STOP Fund                                   |      | 50,000   |
| RDA Successor Agency                        |      | 6,500    |
| Other                                       |      | 29,500   |
| Transfer In From Pension Stabilization      |      | 500,000  |
| NET INCREASE IN COST ALLOCATIONS            | \$ 1 | ,085,700 |



#### Sales Tax

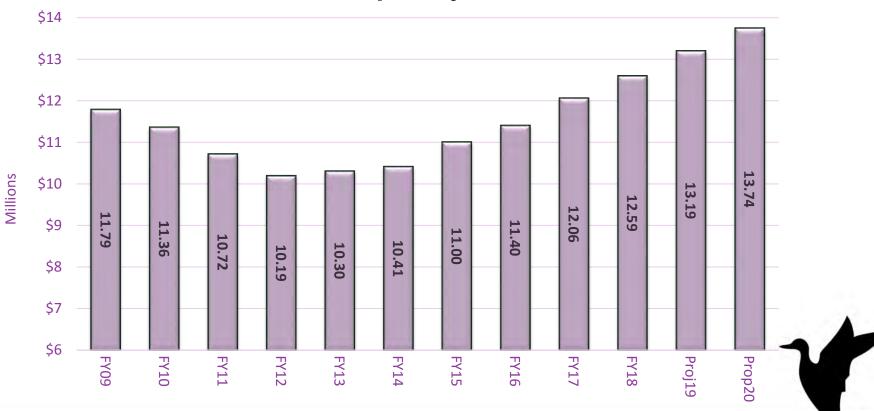


Millions

#### Most Recent 4 Quarter Results

| 3rd Qtr 17/18           | -0.40%  |
|-------------------------|---------|
| 4th Qtr 17/18           | -10.00% |
| 1st Qtr 18/19           | 15.90%  |
| 2nd Qtr 18/19           | 6.00%   |
|                         |         |
| Average Increase        | 2.88%   |
| Budgeted Increase       | 3.00%   |
|                         |         |
| Est. Excess FY 18/19 \$ | 10,500  |

#### **Property Taxes**



#### Largest Salary & Benefit Expenditure Changes

| CaIPERS Retirement Cost Increase            | \$ 778,000 |
|---|------------|
| SAFER Grant Employees-9 Fire Recruits       | 554,200    |
| Personnel Changes Approved with Budget      | 435,100    |
| Negotiated Salary Adj. from FY 17-18        | 314,100    |
| Worker's Compensation                       | (312,100)  |
| Step Increases                              | 277,600    |
| Backfilling Vacancies at Lower Step & PEPRA | (168,600)  |
| Limited Term Personnel removed              | (130,800)  |



#### Largest Salary & Benefit Expenditure Changes

| Projected 4% Healthcare Increase (1/2 year)                           | \$ 117,100    |
|---|---------------|
| Healthcare Savings from FY 18-19                                      | (73,100)      |
| Unemployment Insurance Increase                                       | 21,200        |
| Annual Required Retiree Health Funding (Dep<br>Heads & Police PEMCHA) | ot.<br>43,300 |
| All Other S & B Changes   | 25,300        |
| ADP Payment to CaIPERS for UAL  | 500,000       |
| Total S & B Personnel Cost Increase                                   | \$ 2,381,300  |



#### **Personnel Changes/Reclassifications** Dept.

Action

| No.           | Department/Division    | Old Position/Title (If Applicable)                         |
|---------------|------------------------|--|
| Admin         | istration              |  |
| 1305          | City Manager           |  |
| 4120          | Economic Development   | Deputy City Manager, Economic<br>Growth and Public Affairs |
| <u>Financ</u> | <u>e/IT</u>            |  |
| 1510          | Finance                |  |
| 1510          | Finance                | Customer Service Rep I/II (Limited Term)                   |
| 1510          | Finance                | Administrative Analyst I                                   |
| 1530          | Information Technology | Information Systems Tech I                                 |

#### Human Resources

| 1720 | Human Resources |
|------|-----------------|
| 1720 | Human Resources |
| 1720 | Human Resources |

HR Technician II HR Technician I (Limited Term)

| New<br>Delete  | Community Coordinator       | 1.00<br>(1.00) |
|----------------|-----------------------------|----------------|
| New<br>Expires | Customer Service Rep I/II   | 1.00<br>(1.00) |
| Reclass        | Accountant I                |                |
| Reclass (2)    | Information Systems Tech II |                |
|                |                             |                |

**New Position/Title** 

Change

HR Technician I New Administrative Analyst I Reclass Expires

1.00 (1.00)

# Personnel Changes/Reclassifications

| No.    | Department/Division    | Old Position/Title (If Applicable) | Action  | New Position/Title                  | Change |
|--------|------------------------|------------------------------------|---------|-------------------------------------|--------|
| Develo | pment Services         |                                    |         |                                     |        |
| 1910   | Building               | Plans Examiner                     | Reclass | Building Inspector I/II             |        |
| Public | Works                  |                                    |         |                                     |        |
| 1541   | Facilities Maintenance | Building Maintenance Worker I/II   | New     |                                     | 1.00   |
| Police | <u>Department</u>      |                                    |         |                                     |        |
| 2140   | Field Operations       |                                    | New     | Police Officer                      | 1.00   |
| 2140   | Field Operations       |                                    | New     | Police Officer (Homeless Liaison)   | 1.00   |
| 2140   | Field Operations       | Police Officer                     | Reclass | Police Officer (K-9 Unit)           |        |
| Wastev | <u>vater</u>           |                                    |         |                                     |        |
| 8120   | Wastewater Treatment   | Plant Maintenance Mechanic         | Reclass | Plant Maintenance Mechanic - Senior |        |
| 8120   | Wastewater Treatment   |                                    | New     | Limited Term - Operator in Training | 1.00   |
|        |                        |                                    |         | Total Personnel Changes             | 4.00   |



# Summary-MS&S Expenditure Changes

FY 19-20 Special MS&S Requests--On-Going FY 19-20 Special MS&S Requests--One-Time Contingency-Used for Negotiations FY 18-19 **Contingency-Reduction** Internal Service Funds Increased Costs Animal Control (69% of FY 17-18 Negotiations) Animal Control Increased Costs Other (less than \$15,000 each) **Recreation Programs** FY 18-19 one-time MS&S Requests Total MS&S Cost Increases FY 19-20

\$ 409,681 48,300 (250,000)(69,000)173,464 35,370 63,539 (4,094)(2, 432)(205.923) 198,905



| General Services:                                     |             |
|---|-------------|
| Professional Services-Facilities upkeep               | \$<br>7,000 |
| Madden House-Facility maintenance                     | 8,000       |
| City Hall HVAC-Compressor & condenser fan maintenance | 25,000      |
| City Clerk:   |             |
| Professional Services-Updates to the Municipal Code   | 7,000       |
| GovQA Online Public Records Request Software          | 6,100       |
| ARI Investigations-Background checks on Commissioners | 5,000       |
| Human Resources:                                      |             |
| Employee Events                                       | 2,000       |
| Labor Relations-Lead                                  | 65,000      |
| Labor Relations-Attorney                              | 25,000      |
| PARS Administration-increased fees                    | 200         |
| Project Arrow-Training and Build the Bench Materials  | 12,000      |
| Oral Boards for Recruitments                          | 2,500       |
| Dues & Subscriptions increased costs                  | 2,500       |



| Development Services:                           |        |
|---|--------|
| LAFCO   | 12,000 |
| Denis Cook Consulting Services                  | 50,000 |
| ECORP   | 7,500  |
| Other Professional Planning Services            | 8,000  |
| Sutter County Filing Fees                       | 9,323  |
| Police Department:                              |        |
| TOR Broadcasting Vault Rental                   | 10,000 |
| Sutter Buttes System Maintenance                | 10,000 |
| LiveScan Fingerprint-new terminal support costs | 2,100  |
| Video Redaction Software-on-going support costs | 500    |
| Spillman Maintenance Software Support increases | 21,389 |
| Celebrite Annual Support                        | 5,500  |
| Magnet Forensics                                | 1,000  |
| Training Program/Aids                           | 5,000  |



| Fire Department:                                    |        |
|---|--------|
| Data Processing                                     | 5,800  |
| Building, Office & Maintenance                      | 3,800  |
| Employee Physical Exams                             | 5,000  |
| Physical Fitness                                    | 2,200  |
| Dues & Subscriptions                                | 1,000  |
| Special O&M-Pest Control                            | 800    |
| Safety First Aid                                    | 1,400  |
| Economic Development:                               |        |
| Professional Services to join Yuba-Sutter EDC       | 52,000 |
| Yuba-Sutter Lodging increase of 1% (TOT share)      | 17,170 |
| Public Engagement Outreach                          | 28,000 |
| Graphic Design and Video for Communications Program | 12,000 |
| Software  | 5,899  |
| Facebook Promotional Ads                            | 1,200  |
| Print Media   | 4,800  |



| Community Services:                      |               |
|--|---------------|
| Grant Writing Services                   | 15,000        |
| Phone System Support Maintenance Charges | 2,700         |
| Janitorial Services-GAP Facility         | 800           |
| Aquatics Program expense reductions      | (30,900)      |
| Administration:                          |               |
| Professional Services-reduction          | (35,000)      |
| Non-Departmental:                        |               |
| Community Contributions increase         | 1,400         |
| Community Events increase                | 5,000         |
| Total On-Going MS&S Increases Included   | \$<br>409,681 |
|  |               |

| Human Resources:                                       |              |
|--|--------------|
| Workspace reconfiguration                              | \$<br>1,000  |
| Police Department:                                     |              |
| Video Redaction Software-purchase                      | 2,000        |
| PD Property & Evidence Room Comprehensive Audit        | 10,500       |
| Fire Department:                                       |              |
| Uniforms/Turnouts                                      | 5,300        |
| OSHA Boots/Pants                                       | 3,000        |
| Community Services                                     |              |
| 10' Drag Scraper; implement for Feather River Parkway  | 4,500        |
| Trees-Carryover of unexpended PG&E funds from FY 18-19 | <br>22,000   |
| Total One-Time MS&S Increases Included                 | \$<br>48,300 |



#### **Detail ISF Changes**

| Vehicle Maintenance                    | \$<br>107,323 |
|--|---------------|
| Vehicle Fuel Charges                   | 76,572        |
| Liability Insurance                    | (24,798)      |
| Technology Replacement Fund            | 11,179        |
| All Other ISFs                         | 3,188         |
| Total One-Time MS&S Increases Included | \$<br>173,464 |



## **Capital Acquisition Requests-General Fund**

|     |       |                          | GENERAL FUND - 100         |              |          |           |
|-----|-------|--------------------------|----------------------------|--------------|----------|-----------|
|     |       |                          |                            | Replacement/ |          |           |
| No. | Acct. | <b>Division/ Program</b> | Description of Acquisition | New Addition | Quantity | Cost      |
| 1   | 1541  | Facilities Maintenance   | Plumas Street Flag Pole    | Replacement  | 1        | 19,600    |
| 2   | 2140  | Police Field Operations  | Canine                     | New Addition | 1        | 10,000    |
|     |       | Total General Fund       |                            |              |          | \$ 29,600 |



### **Capital Acquisition Requests-Vehicles**

#### **VEHICLE REPLACEMENT FUND - 620**

|     |       |                             |                               | Replacement/ |          |            |
|-----|-------|-----------------------------|-------------------------------|--------------|----------|------------|
| No. | Acct. | <b>Division/ Program</b>    | Description of Acquisition    | New Addition | Quantity | Cost       |
| 1   | 2130  | Police Investigations       | SUV                           | Replacement  | 1        | 55,000     |
| 2   | 2140  | Police Field Operations     | SUV - Canine Unit             | New Addition | 1        | 76,000     |
| 3   | 2140  | Police Field Operations     | Patrol Vehicle                | Replacement  | 2        | 115,000    |
| 4   | 2310  | Fire Operations             | SUV                           | Replacement  | 1        | 37,580     |
| 5   | 3130  | Streets Division            | Pickup Truck with Utility Bed | Replacement  | 1        | 45,000     |
| 6   | 5115  | Parks Division              | Infield Groomer               | Replacement  | 1        | 20,000     |
|     |       | Total Vehicle Replacement I | Fund                          |              |          | \$ 348,580 |



# **Capital Acquisition Requests-Technology**

#### **TECHNOLOGY REPLACEMENT FUND - 622**

|     |       |                          |                                     | Replacement/ |          |         |
|-----|-------|--------------------------|-------------------------------------|--------------|----------|---------|
| No. | Acct. | <b>Division/ Program</b> | Description of Acquisition          | New Addition | Quantity | Cost    |
| 1   | 6630  | Information Technology   | Network Switch                      | Replacement  | 1        | 25,500  |
| 2   | 6630  | Information Technology   | SASA Video Surveillance             | Replacement  | 1        | 30,000  |
| 3   | 6630  | Information Technology   | YCPD Video Surveillance             | Replacement  | 1        | 75,000  |
| 4   | 6630  | Information Technology   | Server - Domain Controller          | Replacement  | 1        | 7,000   |
| 5   | 6630  | Information Technology   | Firewall - Palo Alto                | Replacement  | 1        | 35,000  |
| 6   | 6630  | Information Technology   | Police Handheld & Patrol Car Radios | Replacement  | 8        | 42,800  |
| 7   | 6630  | Information Technology   | Police and Fire Radio System Uplift | Replacement  | 1        | 186,000 |
| 8   | 6630  | Information Technology   | PD/IT Server Room HVAC Upgrade      | Replacement  | 1        | 95,000  |
| 9   | 6630  | Information Technology   | Palo Alto VM Firewall               | New Addition | 1        | 20,000  |
| 10  | 6630  | Information Technology   | Phone System                        | Replacement  | 2        | 56,000  |
|     |       |                          |                                     |              |          |         |

**Total Technology Replacement Fund** 

572,300

\$

Donlooomont/

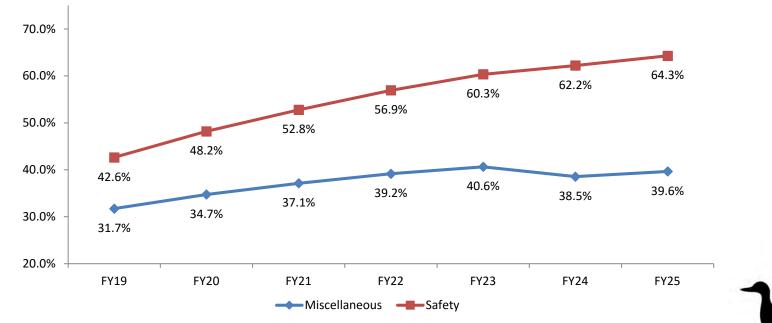


#### **Capital Acquisition Requests-Utilities**

|     |       |                            | WATER FUND - 507                    |              |          |            |
|-----|-------|----------------------------|-------------------------------------|--------------|----------|------------|
|     |       |                            |                                     | Replacement/ |          |            |
| No. | Acct. | Division/ Program          | Description of Acquisition          | New Addition | Quantity | Cost       |
| 1   | 7120  | Water Treatment Plant      | Fluoride Analyzer                   | Replacement  | 1        | 10,000     |
| 2   | 7120  | Water Treatment Plant      | Portable Flow Meter                 | New Addition | 1        | 17,500     |
|     |       | Total Water Fund           |                                     |              | \$       | \$ 27,500  |
|     |       |                            | WASTEWATER FUND - 518               |              |          |            |
|     |       |                            |                                     | Replacement/ |          |            |
| No. | Acct. | Division/ Program          | Description of Acquisition          | New Addition | Quantity | Cost       |
| 1   | 8120  | Wastewater Treatment Plant | Motor & Controls for Gates          | Replacement  | 1        | 20,000     |
| 2   | 8120  | Wastewater Treatment Plant | Operation Control Center Upgrade    | New Addition | 1        | 20,000     |
| 3   | 8120  | Wastewater Treatment Plant | Sewer Bypass Plug System            | New Addition | 1        | 12,000     |
| 4   | 8120  | Wastewater Treatment Plant | Waste Activated Sludge Pumps        | Replacement  | 2        | 30,000     |
| 5   | 8120  | Wastewater Treatment Plant | Dissolved Oxygen Meters for Reactor | New Addition | 6        | 27,000     |
| 6   | 8140  | Treatment Plant Laboratory | COD Spectrophotometer               | Replacement  | 1        | 7,500      |
| 7   | 8140  | Treatment Plant Laboratory | All-weather composite sampler       | Replacement  | 1        | 7,500      |
|     |       | Total Wastewater Fund      |                                     |              | \$       | \$ 124,000 |

#### CalPERS Pension Expenses on the Rise Employer Cost as a Percentage of Payroll

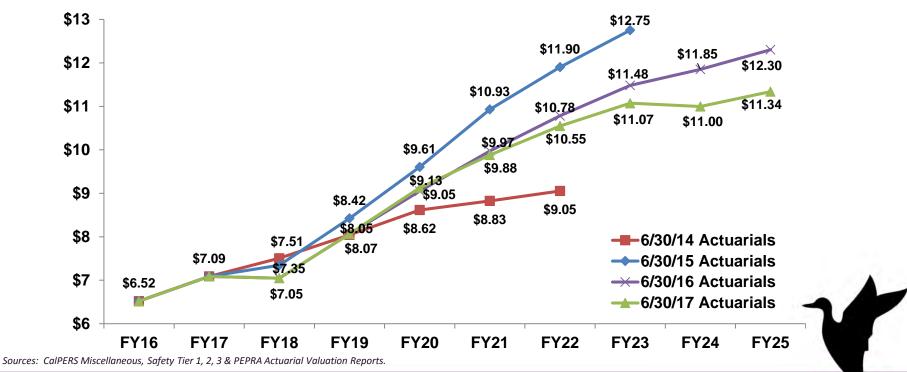
The CalPERS employer contribution rate for Yuba City is projected to increase significantly through FY25.



Sources: CalPERS Miscellaneous, Safety Tier 1, 2, 3 & PEPRA Actuarial Valuation Reports dated June 30, 2017. The Safety estimated rate is based on a composite rate of all tiers.

#### CalPERS Pension Expenses on the Rise Employer Cost in total dollars—Updated for FY 19-20

The CalPERS employer contribution is projected to increase by 75% from FY16 to FY25



### FY 18-19 Surplus Policy Discussions

| Projected Revenues FY 18-19<br>Grants Included in Revenues (will be spent or carried over)<br>Projected Expenditures FY 18-19 | \$<br>43,604,475<br>(225,000)<br>(42,326,559) |
|---|---|
| Sub-Total Projected Surplus FY 18-19  | \$<br>1,052,916                               |
| Other Items for Consideration:  |   |
| One-Time Funds Set Aside combined with Fund Balance   | 317,594                                       |
| Less Needed to Achieve 15% Healthy Cities Reserve   | (305,138)                                     |
| Advance to DIF for 10% of Loans   | (398,086)                                     |
| Technology Replacement Purchases-Cash Shortage FY 19-20   | (268,800)                                     |
| Police Vehicle Purchases-Cash Short FY 19-20  | <br>(132,212)                                 |
| Available for One-Time Purposes   | \$<br>266,274                                 |



# General Fund Reserves



# **General Fund Reserves**

| Healthy Cities Reserve 7/1/18  | \$<br>6,209,409 |   |
|--|-----------------|---|
| One-Time Money Designation requested to move to Fund<br>Balance Unreserved | 317,594         |   |
| Projected Remaining Funds from FY 18-19 Surplus                            | 266,274         |   |
| Total Projected General Fund Reserves 6/30/19                              | \$<br>6,793,277 | - |
|  |                 |   |

# **Pension Stabilization Trust**

| Contribution from City's former ESR FY 15-16         | \$<br>2,000,000 |
|--|-----------------|
| Investment Earnings FY 16-17                         | 68,249          |
| Contribution from FY 16-17 Surplus                   | 330,111         |
| 6/30/17 Balance                                      | \$<br>2,398,360 |
| Investment Earnings FY 17-18                         | 55,328          |
| Contribution from FY 17-18 Surplus                   | 611,859         |
| 6/30/18 Balance                                      | \$<br>3,065,547 |
| Withdrawal FY 18-19 Additional Discretionary Payment | (500,000)       |
| Investment Earnings FY 18-19                         | 189,353         |
| 6/30/19 Projected Balance                            | \$<br>2,754,900 |



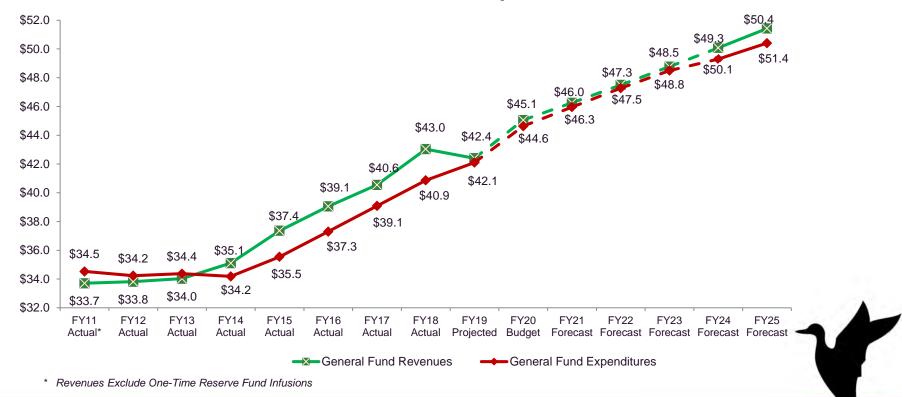
# **General CIP Fund Reserves**

| Total General CIP Funds Available              | \$ 4,768,200 |
|--|--------------|
| Already Allocated to Projects                  | (2,704,300)  |
| Proposed General Fund CIP Projects FY 19-20    | (1,149,500)  |
| Recommended Designation for Unexpected Needs   | (500,000)    |
| General CIP Fund Unallocated Remaining 6/30/19 | \$ 414,400   |
|  |              |
|  |              |

# Vehicle Replacement Fund Reserves-General Fund Share Only

| Projected General Fund Share 7/01/19            | \$ 7,786,725 |
|---|--------------|
| Contributions from Budget FY 19-20              | 800,000      |
| Proposed Capital Acquisition Purchases FY 19-20 | (348,580)    |
| Proposed Transfer from General Fund 6/30/19     | 132,212      |
| Projected General Fund Share VRP 6/30/20        | \$ 8,370,357 |

#### General Fund-Historical Financial Performance and Future Year Projections



# Questions?

#### Wrap-Up Items for Discussion and Consideration

- Transfers requested as of 6/30/19 to fund items included in FY20 budget:
  - A) \$268,800 Technology Replacement
  - B) \$132,212 Vehicle Replacement Fund
- Developer Impact Fee Fund Loans (Police & Fire)-continue 10% loan of negative balances?
- Combine \$317,594 "Reserve for Operations Fund" with "Fund Balance Unreserved"?
- Make \$500,000 general fund ADP to CalPERS; total all funds would be \$837,808?